



Austin Water Utility

Joint Committee on AWU's Financial Plan

May 21, 2014



New Forecast Options

Updates to Current Assumptions & With Budget Reductions Included

Forecast – Option #14 Presented to Council in April



- Stage 2 water restrictions all year 2015 water consumption at 41.1BG
- \$4.5M in O&M budget reductions to 2014 and 2015
- Elimination of 9 vacant positions

| Estimate 2014 | Year 1 2015 | Year 2 2016 | Year 3 2017 | Year 4 2018 | Year 5 2019 |
|------------------|--|---|--|---|--|
| \$508.9 | \$563.0 | \$596.8 | \$622.5 | \$647.0 | \$666.0 |
| \$523.9 | \$537.5 | \$584.4 | \$607.1 | \$636.2 | \$641.1 |
| \$43.2 | \$68.6 | \$81.0 | \$96.3 | \$107.3 | \$132.2 |
| 20 | 60 | 74 | 92 | 102 | 128 |
| | | | | | |
| 1.31 | 1.53 | 1.56 | 1.56 | 1.53 | 1.60 |
| 1.20 | 1.55 | 1.57 | 1.56 | 1.53 | 1.57 |
| \$237.3 | \$181.8 | \$167.5 | \$157.1 | \$164.3 | \$169.1 |
| 24.8% | 19.7% | 36.6% | 37.3% | 37.3% | 37.4% |
| | | | | | |
| 7.4% | 15.2% | 3.0% | 3.0% | 3.0% | 3.0% |
| | \$508.9 \$523.9 \$43.2 20 1.31 1.20 \$237.3 24.8% | \$508.9 \$563.0 \$523.9 \$537.5 \$43.2 \$68.6 20 60 \$1.31 1.53 1.20 1.55 \$237.3 \$181.8 24.8% 19.7% | 2014 2015 2016 \$508.9 \$563.0 \$596.8 \$523.9 \$537.5 \$584.4 \$43.2 \$68.6 \$81.0 20 60 74 1.31 1.53 1.56 1.20 1.55 1.57 \$237.3 \$181.8 \$167.5 24.8% 19.7% 36.6% | 2014 2015 2016 2017 \$508.9 \$563.0 \$596.8 \$622.5 \$523.9 \$537.5 \$584.4 \$607.1 \$43.2 \$68.6 \$81.0 \$96.3 20 60 74 92 1.31 1.53 1.56 1.56 1.20 1.55 1.57 1.56 \$237.3 \$181.8 \$167.5 \$157.1 24.8% 19.7% 36.6% 37.3% | 2014 2015 2016 2017 2018 \$508.9 \$563.0 \$596.8 \$622.5 \$647.0 \$523.9 \$537.5 \$584.4 \$607.1 \$636.2 \$43.2 \$68.6 \$81.0 \$96.3 \$107.3 20 60 74 92 102 1.31 1.53 1.56 1.56 1.53 1.20 1.55 1.57 1.56 1.53 \$237.3 \$181.8 \$167.5 \$157.1 \$164.3 24.8% 19.7% 36.6% 37.3% 37.3% |



- Impacts / Benefits / Concerns
 - Reduction to water rate increase compared to original base option provided to Joint Committee
 - Reductions to operating costs reduce rate increase
 - Average customer bill impacts approximately 14% for 2015
 - Meets financial policies and strengthening financial benchmarks



Forecast – Option #14 with Cuts

- Stage 2 water restrictions all year 2015 water consumption at 41.1BG
- \$4.5M in O&M budget reductions to 2014 and 2015 and 9 positions eliminated
- \$28.5M in additional budget reductions included

| Forecast Summary (\$ in Millions) | Estimate 2014 | Year 1 2015 | Year 2 2016 | Year 3 2017 | Year 4 2018 | Year 5 2019 |
|-----------------------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| Total Revenue | \$524.6 | \$545.1 | \$575.7 | \$599.7 | \$623.1 | \$644.1 |
| Total Requirements | \$532.8 | \$510.2 | \$559.7 | \$579.3 | \$603.8 | \$611.4 |
| Ending Balance | \$50.0 | \$84.8 | \$100.6 | \$121.1 | \$140.5 | \$173.1 |
| Days of O&M | 31 | 93 | 113 | 138 | 160 | 195 |
| Debt Service Coverage | | | | | | |
| Combined | 1.39 | 1.53 | 1.55 | 1.55 | 1.53 | 1.60 |
| Water | 1.35 | 1.55 | 1.55 | 1.54 | 1.53 | 1.57 |
| CIP Spending | \$237.3 | \$181.8 | \$167.5 | \$157.1 | \$164.3 | \$169.1 |
| Cash Funding of CIP % | 20.2% | 20.0% | 38.1% | 38.1% | 38.0% | 38.0% |
| Rate Increases | | | | | | |
| Water | 7.4% | 10.3% | 3.1% | 3.1% | 3.1% | 3.1% |



Forecast – Option #14 with Cuts

- Impacts / Benefits / Concerns
 - 4.9% reduction to water rate increase due to \$28.5M in additional budget reductions
 - Reductions to operating costs reduce rate increase
 - Average customer bill impacts reduced
 - Meets financial policies and strengthening financial benchmarks



- 2015 water consumption reduced from 41.1BG to 40.0BG
- Maintain debt service coverage and ending balances as forecast option

| Forecast Summary | Estimate | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 |
|-----------------------|-----------------|---------|---------|---------|---------|---------|
| (\$ in Millions) | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Total Revenue | \$501.4 | \$566.9 | \$600.4 | \$624.3 | \$647.0 | \$664.7 |
| Total Requirements | \$523.6 | \$534.3 | \$586.6 | \$608.4 | \$635.0 | \$641.5 |
| Ending Balance | \$36.0 | \$68.5 | \$82.3 | \$98.2 | \$110.4 | \$133.7 |
| Days of O&M | 8 | 60 | 76 | 95 | 107 | 130 |
| Debt Service Coverage | | | | | | |
| Combined | 1.28 | 1.55 | 1.58 | 1.57 | 1.55 | 1.60 |
| Water | 1.16 | 1.58 | 1.60 | 1.58 | 1.57 | 1.57 |
| CIP Spending | \$237.3 | \$181.8 | \$167.5 | \$157.1 | \$164.3 | \$169.1 |
| Cash Funding of CIP % | 21.3% | 20.0% | 38.1% | 38.3% | 38.1% | 38.2% |
| Rate Increases | | | | | | |
| Water | 7.4% | 19.9% | 2.6% | 2.6% | 2.6% | 2.6% |



- Impacts / Benefits / Concerns
 - Reduced water consumption increases water rate increases for 2015
 - More conservative revenue projections will reduce risk of budget shortfalls
 - Bill impacts to customer would be increased above forecast levels if no budget reductions are implemented



- 2015 water consumption reduced from 41.1BG to 40.0BG
- Maintain debt service coverage and ending balances as forecast option
- \$28.5 million in budget reduction strategies assumed

| Forecast Summary (\$ in Millions) | Estimate 2014 | Year 1 2015 | Year 2 2016 | Year 3 2017 | Year 4 2018 | Year 5 2019 |
|-----------------------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| Total Revenue | \$517.1 | \$543.7 | \$575.0 | \$599.4 | \$622.8 | \$643.1 |
| Total Requirements | \$532.6 | \$509.8 | \$559.5 | \$579.2 | \$604.0 | \$610.9 |
| Ending Balance | \$42.7 | \$76.5 | \$91.9 | \$112.3 | \$131.1 | \$163.3 |
| Days of O&M | 19 | 79 | 99 | 125 | 146 | 181 |
| Debt Service Coverage | | | | | | |
| Combined | 1.35 | 1.53 | 1.55 | 1.55 | 1.53 | 1.59 |
| Water | 1.31 | 1.54 | 1.55 | 1.53 | 1.52 | 1.55 |
| CIP Spending | \$237.3 | \$181.8 | \$167.5 | \$157.1 | \$164.3 | \$169.1 |
| Cash Funding of CIP % | 20.2% | 20.0% | 38.1% | 38.1% | 38.0% | 38.0% |
| Rate Increases | | | | | | |
| Water | 7.4% | 13.2% | 3.0% | 3.0% | 3.0% | 3.0% |



- Impacts / Benefits / Concerns
 - Reduced water consumption increases water rate increases for 2015
 - 6.7% reduction to water rate increase due to \$28.5 million in additional budget reductions
 - Reductions to operating costs reduce rate increase
 - Average customer bill impacts reduced
 - Significant budget reduction strategies assumed to reduce overall proposed rate increase
 - Bill impacts to customer would be decreased below forecast levels



Discussion / Questions?



Budget Reduction Strategies



Budget Reduction Strategies

- General Assumptions
 - List of budget reductions should be considered
 DRAFT as some items could easily change or not be feasible
 - City Management must approve changes that impact the General Fund
 - AWU will continue working on budget reductions as we develop our budget submittal in early June





- Revenue
- Transfers to Other Departments
- Utility Wide Budget Reductions
- Program O&M Reductions
- Debt Service Reductions



Budget Reduction Detail

- Major Reduction Item List
- Service Level Impacts Discussion



Discussion / Questions?