| Phase | Strategy<br>Category                      | Action # | Actions   | Timeframe                           | Currently in an<br>Adopted City Plan? | Action<br>Status | Owner of the<br>Action                                     | Participating /<br>Active<br>Stakeholders                                       | Barriers or<br>Limiting<br>Factors  | Avoided<br>Emissions   | Ancillary<br>Benefits   |
|-------|---|----------|---|-------------------------------------|---------------------------------------|------------------|--|---|---|--|---|
|       | -   |          |   | 2015-2020<br>2020-2030<br>2030-2050 | Generation Plan                       |                  | <u>M</u> ulti <u>F</u> amily<br><u>N</u> onprofit,<br>NGOs | Business Government MultiFamily Nonprofit, NGOs Residents, All SF-Single-family | <u>F</u> unding <u>P</u> olicy <u>B</u> ehavior <u>C</u> hange <u>T</u> echnology | <u>D</u> irect<br><u>I</u> ndirect<br><u>L</u> arge<br><u>S</u> mall<br><u>C</u> onceptual/ NA | <b>Q</b> uality life<br><b>A</b> ffordable<br><b>H</b> ealth<br><b>J</b> obs<br><b>W</b> ater |
| 1     | Behavior<br>Change and<br>Education       | I B( -1  | Increase efforts to engage customers to drive energy efficiency and demand response: increase transparency of energy costs in multi-family and commerical buildings; evaluate feasibility of neighborhood wide energy efficiency challenges   | 2015-2020                           | N                                     | N                | G,B,R  | G,B,R (multi-<br>family)  | P,BC  | DS   | А   |
| 1     | Behavior<br>Change and<br>Education       | BC-2     | Implement time of use / dynamic rates, including user educational efforts, supported by advanced metering and other technologies  | 2015-2020                           | N, but in budget docs?                | D (Time of use); | G  | All   | T, BC   | DS   | Major cost<br>savings by<br>avoiding peak<br>prices (A)                                       |
| 1     | Behavior<br>Change and<br>Education       | BC-3     | Expand educational efforts through social media, applications, competitions (try individual and neighborhood scale competitions) and exposure/Media campaigns using local celebrities to drive behavior change  | 2015-2020                           | N, but AE has programs                | C, N             | G, N   | B,R   | F   | DS   | More<br>informed<br>citizenry   |
| 1     | Behavior<br>Change and<br>Education       | BC-4     | Utilize meter reads and bill format/presentation to influence behavior.  Present energy use in actionable and more timely formats/ways to customers.  | 2015-2020                           | N                                     | N                | G  | B, R  | P,BC  | С  | А   |
| 2     | Behavior<br>Change and<br>Education       | BC-5     | Promote programs for individuals to manage their own carbon footprint (carbon diet)   | 2015-2020                           | N                                     | D                | G,B,N  | B,R,N   | ВС  | DS   | н   |
| 2     | Behavior<br>Change and<br>Education       | BC-6     | Educate the local building construction and professional design community about the importance and benefits of climate-appropriate passive solar building design strategies   | 2015-2020                           | N                                     | N                | G,B  | G,B,R (multi-<br>family)  | ВС  | С  | Q,A   |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-1    | Explore financing mechanisms to enable energy efficiency, demand response, distributed generation, storage and more. Possible financing mechanisms which could enable large amounts of private sector retrofits include Property Assessed Clean Energy (PACE) and Warehouse for Energy Efficiency Loans (WHEEL) | 2015-2020                           | N                                     | N                | G  | G, B (Lenders,<br>contractors), R<br>(multi-family), N                          | Р   | DL if on a large<br>scale  | А, Ј  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-2    | Increase funding for energy efficiency rebates within constraints of rate affordability goals, and emphasize and market offerings or higher amounts that may attract new customers  | 2015-2020                           | N                                     | Р                | G  | All   | F   | DL if on a large scale   | A, J  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-3    | Identify high energy users in all sectors; target incentives and initiatives to those users to maximize impact  | 2015-2020                           | N                                     | Р                | G  | All   | P,BC,F  | DL   | A, J  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-4    | Promote specific high-impact strategies including envelope improvements (biggest impact), lighting retrofits (LEDs), HVAC improvements, water heating efficiency, and plug load reduction   | 2015-2020                           | Y                                     | С                | G,B,R  | All   | P,F,BC  | DS   | A, J  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-5    | Implement programs to reduce energy use and carbon intensity associated with water consumption (caveat: decreased impact if the water utility uses renewable energy to pump and treat water)  | 2015-2020                           | Υ                                     | С                | All  | All   | F,BC,P  | DS   | A, W  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-6    | Coordinated effort with AWU to reduce energy use and carbon intensity associated with consumption, treatment, and delivery of water, including peak shifting  | 2020-2030                           | Y                                     | С                | G  | G   | T,F   | DL   | A, W  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-7    | Expand the availability and use of automated demand response to more and new technologies   | 2015-2020                           | N                                     | N                | G, B   | All   | BC,T,P  | DS   | A, J  |
| 1     | Buildings and<br>Integrated<br>Efficiency | BIE-8    | Increase meter reading frequency and use the information to identify opportunities for utility action and to promote customer conservation and demand response  | 2015-2020                           | Y, smart meter program                | Р                | G  | R, G  | F   | DS   |   |

| 1 | Buildings and<br>Integrated<br>Efficiency | BIE-9  | Create a new minimum standard for existing building energy use; enforce the new standard  | 2020-2030 | N | N     | G     | All     | Р        | DL | A, J    |
|---|---|--------|---|-----------|---|-------|-------|---------|----------|----|---------|
| 1 | Buildings and<br>Integrated<br>Efficiency | BIE-10 | Consider the potential for net-zero new construction of residential and commercial buildings  | 2020-2030 | N | Р     | G     | All     | P,F,T    | DL | J       |
| 1 | Buildings and<br>Integrated<br>Efficiency | BIE-11 | Educate designers, builders, code inspectors, and plan reviewers to gain higher compliance with new energy codes as they're implemented every 3 years   | 2015-2020 | Υ | С     | G, N  | All     | F,BC     | DS | J       |
| 1 | Buildings and<br>Integrated<br>Efficiency | BIE-12 | Phase-in requirement to submeter new commercial office space as new permits are issued  | 2020-2030 | N | N     | G     | G,B     | Р        | DS |         |
| 2 | Buildings and<br>Integrated<br>Efficiency | BIE-13 | Transition the AE Energy Efficiency program and codes to a performance model + measurement and verification; program customers would be incentivized to meet targets. (Includes giving credit for passive design strategies)                                  | 2020-2030 | N | N     | G     | All     | P,BC     | DS |         |
| 2 | Buildings and<br>Integrated<br>Efficiency | BIE-14 | Enhanced sub-metering for demand response   | 2020-2030 | N | N     | G,B   | G,B,R   | P,BC,T,F | DS |         |
| 2 | Buildings and<br>Integrated<br>Efficiency | BIE-15 | Incorporate recommendations for passive solar subdivision and street/lot orientation into the land development code   | 2020-2030 | N | N     | G     | All     | Р        | DS | Q, H, A |
| 2 | Buildings and<br>Integrated<br>Efficiency | BIE-16 | Implement neighborhood wide projects to weatherize homes and increase energy efficiency and demand response   | 2020-2030 | N | N     | G     | All     | F,BC     | DS | Q, H, A |
|   |   |        |   |           |   |       |       |         |          |    |         |
| 1 | Resource<br>Technologies                  | RT-1   | Begin a coordinated effort to prioritize strategic development and evolution of Smart Grid/Intelligent Energy Management Systems, within constraints of affordability goals, to further enable intermittent resources and use of EVs for storage/demand shift | 2015-2020 | N | C,D,P | G,B   | G,B     | F,P,T    | С  | Н, Ј    |
| 1 | Resource<br>Technologies                  | RT-2   | Prioritize investment in zero carbon-emitting resources at utility and/or customer scale: Utility-scale, community and distributed solar, including concentrating solar; Utility-scale wind (inland and coastal)  | 2015-2020 | Υ | С     | G,B,R | G,B,R,N | F,T,P,BC | DL | Q, H, J |
| 1 | Resource<br>Technologies                  | RT-3   | Routinely evaluate resource technologies for opportunities to incrementally reduce carbon intensity including storage, distributed chilled water, biomass, geothermal, and nuclear, within constraints of rate affordability goals                            | Perpetual | Y | С     | G     | All     | F,P,T    | DL |         |
| 2 | Resource<br>Technologies                  | RT-4   | Explore and pilot storage options with grid functionality   | 2015-2020 | N | С     | G,B   | G,B     | F,T      | С  |         |
| 2 | Resource<br>Technologies                  | RT-5   | Explore incentives for electrification of carbon-fueled consumer products: hot water heater extended reservoirs, larger pads for battery-powered lawn mowers, weed wackers, chainsaws, etc.   | 2020-2030 | N | N     | G     | G,R     | F,BC     | С  | Q, H    |
| 2 | Resource<br>Technologies                  | RT-6   | Explore micro-grids as a carbon reduction strategy. Consider tradeoffs  | 2030-2050 | N | N     | G,B   | G,B     | F,P,T    | С  |         |